2020H1 Results Announcement

PICC Group (601319.SH 1339.HK)

PICC P&C (2328.HK)

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Note: The Group's A-share report is prepared in accordance with Chinese Accounting Standards ("CAS"), and the H-share results announcement is prepared in accordance with International Financial Reporting Standards ("IFRS"). The GAAP differences are stated in the attached schedule. The figures presented in this report are data under IFRS.

Disclaimer





Overview

WANG Tingke

Vice Chairman and President, PICC Group



Amid the COVID-19 pandemics, the company were trying to contain the pandemics and developing business in 2020H1, while continuing to implement the "3411 Project". We succeeded in preventing COVID-19 pandemics and achieved a steady and positive growth, optimized business structure, stable earnings and solid growth in total assets with the supports of our customers, investors and all endeavors made by our staffs. Our efforts to transform the business model constantly resulted in a performance of steady growth and development.









Results Overview

Gross Written Premiums (GWPs)

RMB 336.84bn

+ 4.3 %

Net Assets Attributable to

Equity Holders of the

Company

Annualized Total Investment Yield

5.5%

+0.1ppts

Proposed interim cash dividend of RMB 0.36 per 10 shares

+ 5.0%

RMB 192.57bn



Pre-tax Profit

- **RMB 21.41bn**
 - + 10.9%

Net Profit Attributable to Equity Holders of the Company

RMB 12.61bn

- 18.6%

P&C Combined Ratio

Half-year New Business Value of PICC Life

97.3% -0.3ppts

RMB 4.08bn +19.3%



Implement the "3411 Project" P&C business focused on "Top Ten Priorities ",upgraded auto insurance business model

"Working in sync with the police" rollout across all municipalities; New business model helped reducing RMB 4.52bn of losses including "JiaAnPei" and technology-aided claim processing etc. Direct marketing channels realized premiums of RMB 82.18bn, +15.8%; Comprehensive expense ratio 32.0%, -0.9ppts

Non-auto insurance accounted for 46.8%, +0.8ppts; Household-owned vehicles +1.4ppts as % of auto insurance, with written policies +7.6%

The agriculture insurance network recorded commercial insurance premiums income of RMB 25.9bn, +10.9%, faster than overall growth

Household-owned vehicles written online: 77.8%, +18.3ppts; Household-owned customers claims processed online: 91.3%, +24.6ppts; Household-owned vehicles renewal: 71.2%, +3.6ppts

Operating cash inflow RMB 15.2bn, +73.7%, the best in the last 5 years; LAE reserves ratio +1.5ppts YoY





Implement the "3411 Project" Value transformation for life insurance **Increased online distribution for** health insurance Achieved breakthroughs in emerging segments

Driven by fast growth in online sales, PICC Health's Half-year NBV +41.6%, with embedded value +9.0%

Half-year NBV of PICC Life +19.3%, Half-year NBV from agency channel +27.5%; Embeded Value exceeded RMB 100bn, +13.3%

First year regular TWPs of 10 years or more policies +14.5% YoY, +3.1ppts as a percentage of first year premiums, Regular premiums +9.4ppts as a percentage of GWPs

Net profit RMB 3.81bn, +23.6% YoY, a record high

Encourage customers to purchase insurance online, with over 90% of new policies written through mobile devices and more than 80% of insurance maintenance conducted online

> Online business contributed premiums of RMB 6bn and attracted 9.04mm of new clients, amounted to the total of 35.11mm

Implement the "3411 Project"

Continue to integrate resources

Create synergies

Support business transformation

to high-quality development

For PICC P&C, household-owned vehicles renewal rate reached 71.7% in core cities, higher than national average; Annual Premiums Equivalent (APE) of PICC Life rose 21.1ppts, faster than overall growth; Market share of online health insurance for PICC Health in life and health insurers was close to 1/3

GWPs of International insurance business was RMB 4.77bn; currently present in 122 countries and regions, including 88 countries along the Belt and Road

Accelerate the development of a new IT architecture: 9 centers (customer, product and smart center etc.) substantially completed; new backbone network construction underway

The integrated "PICC APP" recorded 11.32mm installations, with **1.33mm MAU; e-commerce website attracted 41.68mm visits**

The Cross selling platform "PICC e-Connection" generated premiums of **RMB 31.94bn**, +379%

TWPs of PICC P&C generated through synergies +30.1%; First-year regular TWPs of PICC Life generated through synergies +14.7%













Implement the "3411 Project"

Emphasize the bottom line of avoiding risks, try to diffuse existing risks

Uphold the bottom line of avoiding systemic risks by advancing risk compliance; Re-visit the previous malpractices to rectify issues and clean up simialr behaviors, and enhance accountability for misconduct Strengthen risk controls of credit & surety insurance and gradually reduce exposure; Improve preparedness for catastrophe and losses by risk reduction management; Maintain robust investment style, limit risks and set aside sufficient provisions for investment risk

Optimize asset and liability match, prevent long-term risk of pricing interest; Limit the size of short and medium term single premiums products (reduced by 46%)



Further Improvement in Profit Structure (RMB mm) +10.9%



21,410

Total Profit

2019H1

2020H1



+ 5.2ppts

Profit from Non-P&C





Strong Solvency



First Interim Dividend



Annual cash dividend per 10 shares since HK IPO



¥1.1600



Proposed 2020 interim dividend per 10 shares

2019

Responsibility as SOE in Financial Sector

Assist in pandemic containment by providing insurance and financial support

Optimize agricultural insurance offerings to help stabilize agricultural production

Contribute to the fight against poverty by supporting people' s livelihood

Drive business reopening with innovated insurance products

> Boost the real economy growth with more investment from insurance assets



creating new methods.

The Company will continue to strive for progress while maintaining stability by advancing the "3411 Project" that aims to improve growth quality to a deeper extent. We will continuously propel business model transformation, insist on innovation driven method, optimizing business portfolio and mitigating risks with an attitude of solving challenges and





Business Model Transformation

Transform auto insurance business model;Transform distribution model; Transform the development model of asset and liability

Growth Driven by Innovation

Deepen digital innovation;Deepen customer-centric innovation; Deepen innovation in differentiated products

Cost Reduction Improvement

Enhance business quality at underwriting; Improve management at claim processing; Develop owned or controlled distributing channels **Risk Prevention and Mitigation**

Strengthen corporate governance; Improve policies and procedures; Focus on prevention of key risks

Review of Key Business Segments

Xie YiQun

Executive Director, Vice President, PICC Group Vice Chairman, President, PICC P&C



P&C: Performance Highlights

Market Share

34.0%

+ 0.8ppts

Gross Written Premiums RMB 246.30bn

+ 4.4%

Net Profit Attributed to Shareholderes

RMB 13.18bn

- 21.7%

ROE

15.5%

Annualized

Note: "P&C" refers to P&C business in mainland China, excluding PICC HK, unless otherwise specified.

Combined Ratio

97.3%

- 0.3ppts

Underwriting Profit

RMB 5.34bn

+ 23.0%

Cash Inflow From Operating Activities

RMB 15.16bn

+ 73.7%

Comprehensive Solvency Margin Ratio

306%

+ 24ppts

P&C: Steady Expansion with Market Leadership Maintained

Growing GWPs + 4.4% Market Share (RMB mm) Maintained #1 246,304 236,036





P&C: Steady Growth in Motor Insurance and Continued Improvement in Business Structure

Motor Insurance Premiums +2.8%

(RMB mm)



Improvement in Motor Insurance Structure



Renewal rate of household-owned vehicles

+ 7.6%

of household-owned vehicles underwritten

Premiums from household-owned vehicles as % of total

31.9%

Market share in household-owned vehicle insurance

+ 1.4ppts

+ 1.7ppts

% of renewed commercial motor insurance customers with no claims

P&C: Steady Growth in Non-motor Insurance



(RMB mm)

+6.2%



2020H1 Non-motor Insurance **GWPs by Product Line**



P&C: Strong Growth in Underwritten Profit, Higher than Industry Average

Underwritten Profit +23.0%



Combined Ratio -0.3ppts



P&C: Sufficient LAE Reserves (RMB mm)

LAE Reserves +14.6%





LAE Reserves Ratios +1.5ppts



End of June End of June 2019 2020



Loss Ratio +0.6ppts





Note:

Underwriting expense ratio = (Net policy acquisition cost + Other underwriting expenses) / Net earned premiums;

Administrative expense ratio = Administrative expenses / Net earned premiums; Figures are rounded off and may not add up.



P&C: Significant Improvement in Motor Insurance Profitability (RMB mm)

Underwriting Profit +4.37bn



Combined Ratio -3.3ppts



2020H1



P&C: Non-Auto Insurance Combined Ratio Increased **Combined Ratio by Product Line Accidental Injury Combined Ratio** +5.5ppts 89.1% 12.5% & Health



P&C: Steady Improvement of Profitability

Net Profit



P&C: Financial Operations Consolidated; Overall Strength Further Improved

Net cash flows from operating activities improved significantly

(RMB mm)

+ 73.7%



Steady growth in total assets and net assets

169,954

Year-endEnd of June20192020Net Assets



Year-endEnd of June20192020Total Assets



Life: Fast Growth in Valuable Business

(TWPs,RMB mm)



Note: APE is a internal management KPI (different to APE of CBIRC). The index is applicable to all products in PICC Life and set on basis of expected NBV margin.



Life: Further Optimized Business Structure

+ 3.1ppts

Policies of 10 Years or More as % of First-Year Regular Premiums



+ 9.4ppts

Regular Premiums (incl. renewals) as % of Total



Life: Surge in NBV with EV Over RMB 100bn

(RMB mm)



Life: Fast Growth in Net Assets and Net Profit

(RMB mm)

+12.0%







Net Profit



Life: Improve Sales Capabilities through Comprehensive **Individual Insurance Strategy** Person

Traditional Agents Channels

Traditional Individual Agents



Sales force as of end of June 2020



Business Development Agents for Bancassurance&Group Customers and Renewal **Premiums Service&Distribution Agents etc.**



Monthly Effective Agents in 2020H1







Life: Scale and Quality of Sales Team Improved

Person

512,304

Number of Comprehensive Individual Insurance Agents

Year-End	End of June
2019	2020

+ 32.8%

Monthly Effective Agents



Note: Effective agents refers to agents with FYC of the month exceeding RMB600.
Life: Drive Specialization through "Cornerstone Plan"

Team Building 2.0



Performance Appraisal

Weekly Review

Training And Education

Worksite Standardization

Technology Empowerment



Life: Strong Progress in Core Cities



Contribution to Total APE

Contribution to First-Year Regular Premiums

38.3% + 7.4ppts

33.8% + 5.9ppts

Contribution to First-year Regular Premiums with Premiums Paid Period More Than 10 Years (incl.)

Health: New Progress in Transformation

(TWPs,RMB mm)



Commercial Health Insurance









Health: Fast Growth in Emerging and Traditional Businesses

(RMB mm)



Total Written Premiums from Online Sales



9.04 million 35.11 million

New customers

Accumulative customers







Health: Surge in Cash Flows from Operating Activities



+ 328%

Net cash inflow from operating activities

Asset Management: Stable Growth of Investment Assets with Prudent Investment Portfolio

RMB 1.8tn

Total AUM



Note:

- 1) "Fixed income" primarily includes term deposits, debt securities, debt investment schemes, Tier 2 capital instruments, WMPs, capital guaranteed deposits, pledged loans, trust products, and asset management products;
- 2) "Others" primarily include investment properties, equity investment schemes, reinsurance arrangements classified as investment contracts, non-listed equity investments and derivative financial assets etc;
- 3) Figures are rounded off and may not add up.

Asset Management: Investment Income Up YoY

(RMB mm)



Total Investment Income





Net Investment Income



Note: Net investment income = total investment income – gains and losses from the disposal of investment assets – gains and losses on fair value changes of investment assets – impairment losses of investment assets

Asset Management: Total Investment Yield **Outperform Industry Total Investment Yield**



Note:Standard deviation used data since 2005.

Asset Management: Credit Risk at Manageable Levels

Prevention of Credit Risks



Debt Investment Schemes: Credit Ratings



Debt Investment Schemes: Breakdown of Underlying Assets by Industry



Emerging Segments: Fintech Innovation

Transaction Value YoY 16.82bn + 47.8%

New Users

MAU Growth in Q2 2.64mm + 33.0%

Reduced Losses YoY RMB 0.55bn + 114.0%

Bangbang Auto Sales & Services Revenue +59%

Aibao Technology

Revenue +30%



+ 16%

AUM of **Enterprise Annuity**



Emerging Segments: Reinsurance

Premium Income

RMB 2.83bn

Reinsurance premium income

36.4%

Positive YoY growth in third party reinsurance business

Third party reinsurance premium income

Accounted for 27.5%

+10.4ppts YoY

Business Structure

RMB 780mm

Market Layout

Cover ~66% of domestic clients

Presence in 36 countries and regions, establish **business relationship** with 99 global or regional clients

Actively prepare to establish life reinsurance business









Appendix: The Differences between CAS and IFRS

	Net prot attributable to equity holders		Equity attributable equity holders of the Company	
项目	2020H1	2019H1	As of Jun 30, 2020	As of Jun 30, 2019
Under the Chinese Accounting Standards for Business Enterprises	12,602	15,517	192,244	183,133
Items and amounts adjusted in accordance with the International Financial Reporting Standards:				
Catastrophic Risk Reserve of Agricultural Insurance	32	-29	435	403
Impact of above adjustment on deferred income tax	-8	7	-110	-102
Reclassication of insurance contracts to investment contracts	-21	-17	-2	18
Under the International Financial Reporting Standards	12,606	15,478	192,567	183,452

RMB mm

Appendix: Group Key Financials (CAS)

(RMB mm, unless otherwise noted)	2020H1	2019H1	Change (%)
Gross written premiums	336,841	322,874	4.3
Of which: PICC P&C	246,304	236,036	4.4
PICC Life	67,237	70,832	-5.1
PICC Health	22,173	15,215	45.7
Total profit	21,389	19,373	10.4
Net profit attributable to equity holders	12,602	15,517	-18.8
EPS (RMB)	0.28	0.35	-18.8
ROE(%)	6.7	9.6	Down by 2.9ppts
Total investment yield (%)(annualized)	5.5	5.4	Up by 0.1ppts
PICC P&C combined ratio (%)	97.3	97.6	Down by 0.3ppts
New business value of PICC Life	4,076	3,416	19.3
New business value of PICC Health	483	341	41.6
(RMB mm, unless otherwise noted)	As of Jun 30, 2020	As of Dec 31, 2019	Change (%)
Total assets	1,265,834	1,132,771	11.7
Total liabilities	1,007,204	885,932	13.7
Net assets attributable to equity holders	192,244	183,133	5.0
Book value per share (RMB)	4.35	4.14	5.0
Embedded value of PICC Life	100,966	89,086	13.3
Embedded value of PICC Health	12,464	11,432	9.0

Appendix: Group Key Financials (IFRS)

(RMB mm, unless otherwise noted)	2020H1	2019H1	Change (%)
Gross written premiums	336,841	322,875	4.3
Of which: PICC P&C	246,304	236,036	4.4
PICC Life	67,238	70,833	-5.1
PICC Health	22,173	15,215	45.7
Net profit	17,706	21,622	-18.1
Net profit attributable to equity holders	12,606	15,478	-18.6
EPS (RMB)	0.29	0.35	-18.6
ROE(%)	6.7	9.5	Down by 2.8ppts
Total investment yield (%)(annualized)	5.5	5.4	Up by 0.1ppts
PICC P&C combined ratio (%)	97.3	97.6	Down by 0.3ppts
New business value of PICC Life	4,076	3,416	19.3
New business value of PICC Health	483	341	41.6
(RMB mm, unless otherwise noted)	As of Jun 30, 2020	As of Dec 31, 2019	Change (%)
Total assets	1,266,621	1,133,229	11.8
Total liabilities	1,007,520	885,929	13.7
Net assets attributable to equity holders	192,567	183,452	5.0
Book value per share (RMB)	4.35	4.15	5.0
Embedded value of PICC Life	100,966	89,086	13.3
Embedded value of PICC Health	12,464	11,432	9.0