

PICC Group 601319.SH PICC Group 1339.HK PICC P&C 2328.HK





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Note 1: The Group's A-share report is prepared in accordance with Chinese Accounting Standards ("CAS"), and the H-share results announcement is prepared in accordance with International Financial Reporting Standards ("IFRS"). The GAAP differences are stated in the attached schedule. The figures presented in this report are data under IFRS.

Note 2: While in transition of accounting standards, for easier comparison, unless otherwise noted, the figures presented in this report including Insurance Revenue, Net Profit, Net Asset. Claim Ratio, Expense Ratio, Combined Ratio, Underwriting Profit, Investment Yield are stated under New Accounting Standard. The rest of the figures are stated under Old Accounting Standard.

Note 3: Actuarial assumptions of PICC Life and PICC Health were adjusted, Investment Yield was 4.0%; Risk Discounted Rate was 8.5%.



New Accounting Standards: The Group has implemented the Accounting Standards for Business Enterprises No.25 – Insurance Contracts (Cai Kuai [2020] No.20), the Accounting Standards for Business Enterprises No. 22 – Recognition and Measurement of Financial Instruments (Cai Kuai [2017] No.7), Accounting Standards for Business Enterprises No.23 – Transfer of Financial Assets (Cai Kuai [2017] No. 8), Accounting Standards for Business Enterprises No.24 – Hedge Accounting (Cai Kuai [2017] No. 9) and Accounting Standards for Business Enterprises No.37 – Presentation of Financial Instruments (Cai Kuai [2017] No.14).

Old Accounting Standards: The accounting standards disclosed in the Group's 2022 Annual Report adopted the Accounting Standards for Business Enterprises No.25 — Original Insurance Contracts (Cai Kuai [2006] No. 3), Accounting Standards for Business Enterprises No. 26 — Reinsurance Contracts (Cai Kuai [2006] No. 3); Accounting Standards for Business Enterprises No. 22 — Recognition and Measurement of Financial Instruments (Cai Kuai [2006] No. 3); Accounting Standards for Business Enterprises No. 23 — Transfer of Financial Assets (Cai Kuai [2006] No. 3); Accounting Standards for Business Enterprises No. 24 — Hedge Accounting (Cai Kuai [2006] No. 3); Accounting Standards for Business Enterprises No. 37 — Presentation of Financial Instruments (Cai Kuai [2014] No. 23); Regulations on Accounting Treatment of Insurance Contracts (Cai Kuai [2009] No. 15).

Combined Ratio = (insurance service expenses+ (amortized ceded premiums - recovered insurance services expenses) + (finance expenses from insurance contracts issued – financial income from reinsurance contracts held) + Changes in insurance premium reserves) ÷ insurance revenue

Insurance Service Performance = insurance revenue - insurance services expenses + recovered insurance services expenses - amortized ceded premiums – withdraw of premium reserves

Investment Performance = interest income + investment income + Gains and losses on fair value changes in assets - (finance expenses from insurance contracts issued – financial income from reinsurance contracts held) - interest expenses - credit impairment losses

Net Investment Income = total investment income – gains and losses from the disposal of investment assets – gains and losses on fair value changes of investment assets – impairment losses of investment assets

Total Investment Yield = (total investment income – interest expenses on securities sold under agreements to repurchase) ÷ (average total investment assets as of the beginning and the end of the period – average amount of financial assets sold under agreement to repurchase as of the beginning and the end of the period)

Results
Overview

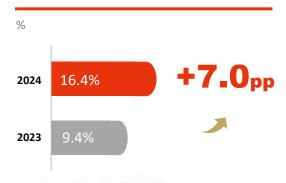
Segment Overview Key tasks for 2025

Results Overview

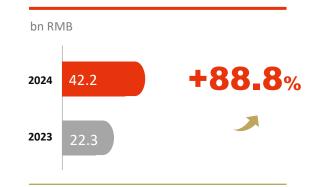
Insurance Revenue



ROE



Net Profit Attributable to Equity Holders of the Company



Total Assets



Net Assets



Annual Cash Dividend per Share (incl. interim)



1.1 Fully Leveraged the Function and Role of Insurance



Risk Coverage

3,175

- Ranking **No.1** in the industry
- Local catastrophe insurance coverage expanded to 118 cities in 20 provinces, with insured population of 410mn



Claims Paid

448.5

Ranking **No.1** in the industry

bn RMB

 Daily average paid claims of 1.23bn RMB



Number of Claims
Cases

Over **180**

mr

- Ranking **No.1** in the industry
- Daily average number of processed claims reached 493,000



Responding to
Catastrophes and
Major Accidents

255

Cases

- Road surface collapse on the Mei-Da Expressway in Guang Dong
- Typhoon Yagi
- Dike breach in Huarong, Hunan

• • • • •

1.2 Intensifying Efforts in Five Major Areas of Finance

Green Finance



Green insurance provided risk protection of

184tn RMB

11.1%

Number of new energy vehicles underwritten reached 11.59_{mn} **157.3%**

Investments in green development reached

100.4bn RMB

Technology Finance



- Technology insurance provided risk protection of 31th RMB, covering 120,000 high-tech enterprises and 67,000 specialized and innovative enterprises
- Established a showcase library of technology insurance products, launched the first low-altitude economy exclusive insurance products
- Investments in high-tech enterprises reached **32.7**bn RMB

Inclusive Finance



- Undertook 1,442 policy-oriented health insurance projects such as critical illness insurance, covering nearly 1 bn personnel/time
- Provided 55.42mn rural households with 2.1tn RMB of risk protection
- Serving **18.18**mn new citizens

Pension Finance



- Management scale of corporate annuities and occupational annuities reached **645.7**bn RMB
- Launched the industry's first long-term online medical insurance product for middle-aged and elderly individuals, raising the upper age limit for enrollment and providing comprehensive protection for elderly groups with pre-existing conditions and chronic diseases
- Elderly care services covered 50 elderly care facilities in 14 provinces

Digital Finance



- Launched the "Suan Lian Bao" product for computing power industry chain product series, and released a cyber security insurance risk pricing model
- Risk protection provided by cyber security insurance +31%
- Over **170** General AI capabilities made available, and vigorously promoted various intelligent services such as agent assistants and AI-assisted coaching 7

1.3 Steadily Advanced Innovation-driven Development

Innovation in Business Model

Promoted risk reduction service innovation

- Upgraded the "Wanxiang Cloud" platform; conducted over 16.65mn risk reduction services
- Achieved a loss reduction of 1.6bn RMB in institutional business

Accelerate the construction of a large healthy and elder care ecosystem

- ✓ Launched 8 categories of 34 health management services
 Health management services revenue: ↑ 63.3 %
- The total premiums of cooperative elderly care communities associated policies reached **2.5**bn RMB

Innovation in Mechanism

- ✓ Further reformed customer resource sharing mechanism
- ✓ Achieved synergistic premiums of 24.8bn RMB ↑ 7.5 %

Innovation in Insurance Products

1,530 new products

- ✓ Premiums: 14.4bn RMB
- ✓ Risk protection: **34**tn RMB

Innovation

Innovation in Technology

Built a portfolio of digital "no regrets" projects with increased investment in technology **†34.2**%

- Optimized and upgraded "PICC e-Tong", the mobile sales platform, generating premiums of **145**bn RMB and serving nearly **110**mn customers
- Developed a fraud detection model, achieving a loss reduction of over 1.7bn RMB

Steady Business Development with Continuous Structural Optimization

The Group

• Revenue: 622.2bn RMB

12.4%

Insurance revenue: 537.7bn RMB

6.7%

P&C

Household vehicles premiums contribution:
 74.3%



Growth rate of individual non-auto premiums:
18.0%, Higher than the overall premium growth rate by
13.7 pp

Life & Health

- Regular premiums contribution: 67.9%
- Growth rate of PICC Life 10-year-and-above regular premiums: 51.2%
- Growth rate of PICC Health first-year regular premiums: **50.2**%

Contribution +4.3 pp

Contribution * 3.2 pp

Contribution 4 3.9 pp

1.5

Investment Returns Significantly Increased, with Effective Control of Costs and Expenses

Total Investment Income

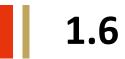


Total Investment Yield



Comprehensive Cost Reduction and Efficiency Enhancement Mechanism

- Business and management expenses
- **13.1** %
- P&C insurance expense ratio
- **▼ 1.4** pp
- Optimized life and health insurance expense variance
- **1.4** bn RMB
- Cost savings achieved through centralized procurement
- 900mn RMB



New Milestone in Operating Efficiency, Steady Growth in Shareholder Dividend

Total Profit

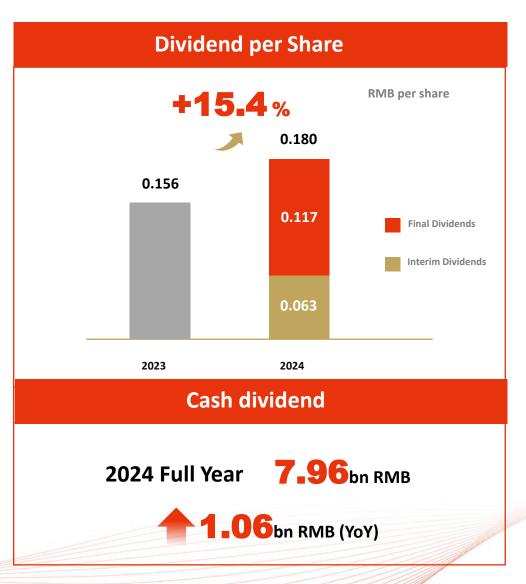


Insurance Service Performance

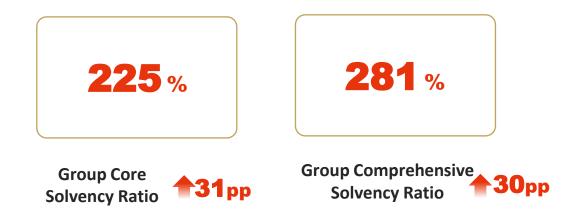


Investment Performance

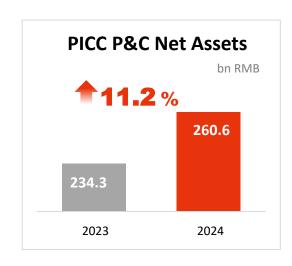


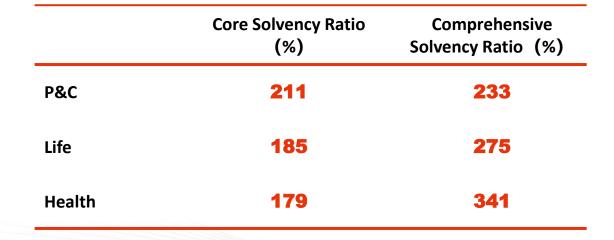


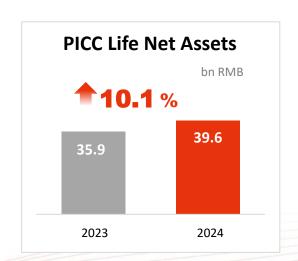
1.7 Stable and Rising Solvency with Growing Capital Strength

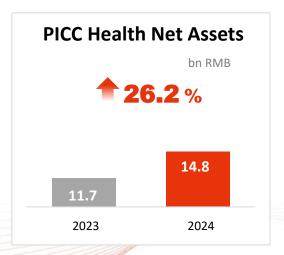


Group Combined	d Net Assets
10.4 %	367.4
332.9	
2023	2024









Enhanced ESG Management and Sustainability

Robust ESG work system

- Signed the United Nations **Principles for Sustainable Insurance** (PSI)
- Developed a green finance and ESG indicator system and information management system with distinctive PICC characteristics
- Pioneered the establishment of a unified green insurance statistical system and an ESG risk assessment system for insurance clients within the industry
- Promoted ESG brand building, and for the first time ranked on Fortune's China **ESG Impact List**

Innovative ESG financial products

- Green insurance provided risk coverage of **184**tn RMB
- The investment scale for serving green development reached RMB **100.4**bn **RMB**
- Led the release of the "Belt and Road" **Green Insurance Principles**
- Implemented multiple pioneering green insurance products nationwide, including photovoltaic power sales credit compensation insurance and long-term quality and performance guarantee insurance for energy storage systems
- Successfully issued a quantitative ESG index asset management product

Active public charities

- Received the **highest-level** evaluation in the central government's designated targeted assistance assessment for the sixth consecutive vear
- The number of participants in volunteer services reached **24**, **185**, benefiting **456,081** people
- Continuously carried out the "PICC Mother's Health Express" public welfare project

Strengthening green and lowcarbon operations

- Established the first "carbon neutral branch" in the domestic insurance industry
- Constructed green data centers: in 2024, the PUE values* of the southern and northern information centers were 1-8 and 1.9 respectively, with significant year-on-year decreases
- Promoted digital operations: the electronic policy issuance rate for auto insurance reached 95.3%

*Remark: The PUE (Power Usage Effectiveness) value is an indicator used to evaluate the energy efficiency of a data center. The closer the value is to 1, the lower the energy consumption of non-IT equipment.







Segment Overview



P&C: Results Highlights

Insurance Revenue

485.2_{bn RMB}

+6.1 %



Net Profit

32.1 bn RMB

+30.9%



Net Assets

260.6_{bn RMB}

+11.2%



Combined Ratio

98.8%

Outperformed Industry

ROE

13.0%

+2.2 pp



Annual Dividend per Share

(incl. interim)

0.54 RMB

+10.4%



Note1: "P&C" refers to PICC P&C, not including PICC HK, unless otherwise stated.

Note2: Net Loss and LAE Reserves Ratio are based on the Old Accounting Standards.

2.1.1 Auto Insurance (1/2)

Structure Optimization

1

Household vehicles premium contribution

↑1.0_{pp}

74.3%

Market share of household vehicle new contracts

↑0.3pp

38.8%

Average limit of third-party liability insurance for household vehicles

4.6%

2.80mn RMB

Profitability Enhancement Expense Ratio ₹2.3 pp 24.2% **Combined Ratio** 0.1 pp 96.8% **Underwriting Profit** 7.7% 9.3bn RMB

Auto Insurance (2/2) 2.1.1

Significant enhancement in business operation

Number of Vehicles Underwritten



110mn

Individual Non-auto Insurance Penetration Rate at synergy

76.4%

Drive Individual Non-Auto Insurance Premiums



22.5bn RMB

Deploy overseas business for China's new energy vehicles to create new growth drivers

Rapid development of New Energy **Vehicle (NEV) Insurance**

Number of Vehicles Underwritten 11.59mn

57.3%

Premiums

58.7% **50.9bn RMB**

Household Vehicles Commercial Insurance **Premiums Contribution**

4.9 pp

70.0%*

Household Vehicles Combined Ratio

<100%

^{*}Note: The proportion of household NEV commercial insurance within NEV commercial insurance.

2.1.2 Non-Auto Insurance (1/2)

Sustained and healthy development of individual business

1

Premiums
48.5bn RMB

18.0%

Combined Ratio (Old Accounting Standards)

< 95 %

Strengthening control of institutional business

2

Core business contribution Increased

Expense Ratio
(Old Accounting Standards)
31.4%

→ 3.0 pp

Risk reduction services coverage rate

↑6.6_{pp}

Premiums from products dedicated to technological activities* 15.9%

^{*}Note: Products dedicated to technological activities include R&D expense loss insurance, the transformation of scientific and technological achievements expense loss insurance, intellectual property insurance, cyber security insurance, and other products specifically for technology companies.

2.1.2 Non-Auto Insurance (2/2)

Enhancing Policy-Based Service Capacity

The coverage area of full-cost insurance and planting income insurance for the three major staple crops spans **320**mn mu

The participation rate in the longterm nursing care insurance pilot project over **65%**

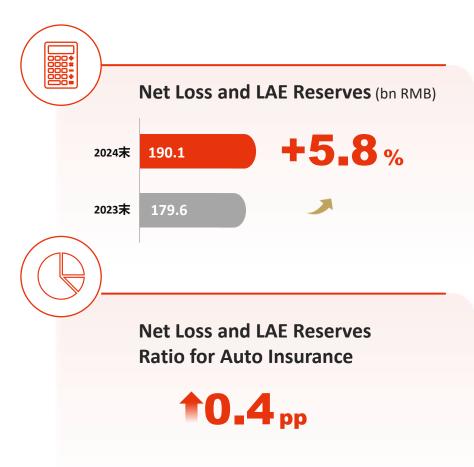
The participation rate in the national new business format occupational injury insurance pilot project **86%**

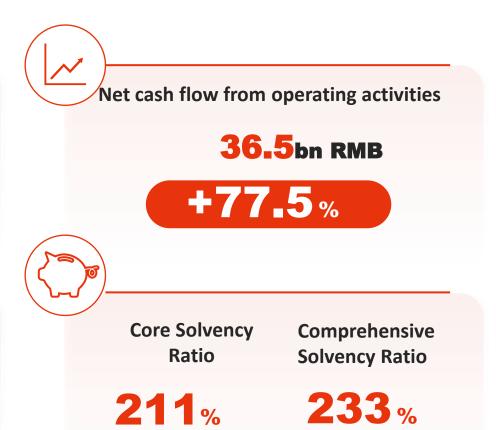
Significant effectiveness in the management of non-auto insurance premiums receivables

Outstanding premiums receivables 5.1 %

Premiums receivables rate 2.2 pp

2.1.3 Solid financial strength





Life: Results Highlights

Insurance Revenue

22.4 bn RMB

+23.0%



Contractual Service Margin

92.6 bn RMB

+22.4%

Net Profit

17.1 bn RMB

Significant Growth

Regular Premiums

84.3 bn RMB

+13.5%



Net Assets

39.6 bn RMB

+10.1%



13-month Premium **Persistency Ratio**

96.3%

+4.1 pp



2.2.1 Business Value Increased Significantly

NBV

5.0 bn RMB

114.2%

NBV Margin

↑7.6_{pp}

VIF

22.2 bn RMB

31.7%

EV

119.7 bn RMB

47.7%



2.2.2 Significant Outcomes of Channel Transformation

Individual Insurance

10-year-and-above Regular Premiums

158.7%

7.7pp increase in contribution

Bancassurance

5-year-and-above Regular Premiums

139.9%

7-9pp increase in contribution

Group Insurance

Short-term Insurance Premiums

110.6%

E-commerce

First-year Regular Premiums

163.6%

2.2.3 Individual Agents: Quality Improvement

Monthly average number of excellent agents

18.2%

Monthly average effective agents

19.2%

Monthly average First year commission (FYC)

15.6%

Monthly average regular premiums from new clients

113.1%

Number of agents in IWP team

18.4%

Note: IWP = Insurance Wealth Planner

Health: Results Highlights

Insurance Revenue

27.2_{bn RMB}

+6.2%



Net Assets

14.8_{bn RMB}

+26.2%

Net Profit

5.7 bn RMB

+212.1_%

Contractual Service Margin

20.2_{bn RMB}

+18.9%

ROE

43.2%

+25.1_{pp}

13-month Premium Persistency Ratio

93.9%

+5.1pp

2.3.1 Business Value Increased Significantly

NBV

6.5 bn RMB

143.6%

VIF

17.9 bn RMB

35.3%

EV

30.1 bn RMB

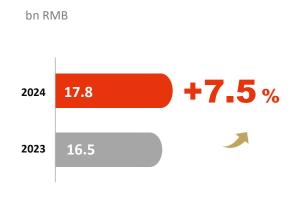
42.3%

Combined Ratio of Short-term Insurance

↓ 4.8 pp

2.3.2 Online Health Insurance: Expansion

Premiums income from online business



Continued market
 leadership among the life
 and health insurance

Cumulative customers 76mn



Covering 31 provinces and 333 cities
 nationwide

Continuously advancing new paths of development

- in medical, critical illness, disability, and nursing insurance businesses
- Launched the industry's first commercial medical insurance customer research blue paper based on The Seventh National Population Census, covering nationwide customer needs
- Pioneered using medical insurance accounts to purchase "Hao Yi Bao, long-term Medical Insurance" in Shanghai

2.3.3 Big Health Ecosystem: Construction Continues



Advancing institutional platform development

- Provided health management \$\hline\$20.1% services to \$\begin{align*}{0.15mm} & \hline\$20.1% Recorded health management services revenue: 430mm RMB
- Unified health management service platform serves 9.99mn customers, with
 19,856 partner institutions and
 9,588 added in 2024
- 55 joint medical offices generated720mn RMB in premiums



Strengthening resource integration

- Onboarded **161** 3A hospitals
- Achieved one-stop claims collaboration with4,675 hospitals
- A total of 268 rehabilitation and nursing institutions and 2,001 medical examination institutions have been contracted

Asset Management: Performance Overview

Total Insurance Investment Assets

Total Investment Yield

Investment Scale in Serving the Real Economy

Fixed-Income Asset Investments Yield

Total Investment Income

OCI Equity Investment Yield

36.3%
+10.7pp Outperformed the CSI 300
Dividend Index

2.4.1 Asset Allocation: Sustained Optimization



Fixed-Income Investments

- Balance "Stable Returns" and "Extended Duration"
- Proactively Seize Opportunities in Long-Duration Treasury and Government Bond Allocations

Proportion of Treasury bonds and government bonds





Equity Investments

- Adhere to the Philosophy of "Long-Term Investment and Value Investment"
- Increase OCI Stock Allocation
- Optimize TPL Stock and Fund Investment
 Strategies

OCI Equity



2.4.2 Continuous Enhancement of Active Management



Equity Investment Capabilities Continue to Strengthen. Over the past three years, the return on stock asset operations has outperformed the CSI 800 Index by **27**.9%

Wealth Management Capabilities Are Continuously Improving. 67% of portfolio-based asset management products rank in the top 50% of the market, and 20% rank in the top10%

Asset Creation Capabilities to Serve Major National Strategies Have Significantly Strengthened. By establishing the East Guangdong-West Guangdong-North Guangdong Industrial Transfer Fund and the PICC Modern Industrial Investment Fund, we are actively exploring new models to support national strategies.

The Effectiveness of Non-Standard Transformation Has Emerged. PICC has promoted the development of innovative businesses such as ABS, CMBS, and quasi-REITs, creating new growth pillars for non-standard operations. Successfully completed PICC's first insurance exchange CMBS project, the "PICC AMC - China Resources Land: 2024 No. 1 Consumer Infrastructure Asset-Backed Plan" with a product issuance scale of 5.33bn RMB



Results Overview Segment Overview



Key Work Focus for 2025



Further Enhance Core Functions

- Solidly implement the five major areas of finance
- Optimize the supply of insurance services



Further Deepen Reforms and Innovations

- Reform to address high-quality development challenges
- Advance innovation in models, products, mechanisms, and technology

Further Refine Operation and Management



- Stabilize underwriting profits and investment income
- Continuously promote comprehensive cost reduction and efficiency enhancement

Further Strengthen Risk Prevention

- Enhance proactivity and comprehensiveness in risk control
- Improve compliance and management at the grassroots level

Q & A

Appendix: Differences between CAS and IFRS

	Net Profit Attributable to Equity Holder of the Company		Net Assets Attributable to Equity Holder of the Company	
Item	2024	2023	As of Dec 31, 2024	As of Dec 31, 2023
Under CAS	42,869	22,773	268,733	242,355
Items and adjustments under IFRS:				
Catastrophe reserves of agricultural insurance	-957	-602	178	1,135
Impact of such adjustments on deferred income tax	239	151	-45	-284
Under IFRS	42,151	22,322	268,866	243,206

Appendix: Key Financials of PICC Group (CAS)

(mn RMB, unless otherwise noted)	2024	2023	Change
Insurance revenue	537,709	503,900	6.7%
Of which: PICC P&C	485,223	457,203	6.1%
PICC Life	22,384	18,204	23.0%
PICC Health	27,217	25,619	6.2%
Total profit	70,618	34,430	105.1%
Net profit attributable to equity holders	42,869	22,773	88.2%
EPS (RMB)	0.97	0.51	88.2%
Weighted average return on equity	16.7%	9.6%	Up by 7.1ppts
Total investment yield	5.6%	3.3%	Up by 2.3ppts
PICC P&C combined ratio	98.5%	97.6%	Up by 0.9ppts
New business value of PICC Life	5,024	3,664	114.2% (on a comparable basis)
New business value of PICC Health	6,513	2,826	143.6%(on a comparable basis)
(mn RMB, unless otherwise noted)	As of Dec 31, 2024	As of Dec 31, 2023	Change
Total assets	1,766,384	1,557,159	13.5%
Total liabilities	1,399,158	1,225,490	14.3%
Net assets attributable to equity holders	268,733	242,355	10.9%
Book value per share (RMB)	6.1	5.5	10.9%
Embedded value of PICC Life	119,731	101,470	47.7% (on a comparable basis)
Embedded value of PICC Health	30,117	22,495	42.3% (on a comparable basis)

Appendix: Key Financials of PICC Group (IFRS)

(mn RMB, unless otherwise noted)	2024	2023	Change
Insurance revenue	537,709	503,900	6.7%
Of which: PICC P&C	485,223	457,203	6.1%
PICC Life	22,384	18,204	23.0%
PICC Health	27,217	25,619	6.2%
Total profit	69,232	33,557	106.3%
Net profit attributable to equity holders	42,151	22,322	88.8%
EPS (RMB)	0.95	0.50	88.8%
Weighted average return on equity	16.4%	9.4%	Up by 7.0ppts
Total investment yield	5.6%	3.3%	Up by 2.3ppts
PICC P&C combined ratio	98.8%	97.8%	Up by 1.0ppts
New business value of PICC Life	5,024	3,664	114.2% (on a comparable basis)
New business value of PICC Health	6,513	2,826	143.6% (on a comparable basis)
(mn RMB, unless otherwise noted)	As of Dec 31, 2024	As of Dec 31, 2023	Change
Total assets	1,766,321	1,556,682	13.5%
Total liabilities	1,398,900	1,223,779	14.4%
Net assets attributable to equity holders	268,866	243,206	10.6%
Book value per share (RMB)	6.08	5.50	10.6%
Embedded value of PICC Life	119,731	101,470	47.7% (on a comparable basis)
Embedded value of PICC Health	30,117	22,495	42.3% (on a comparable basis)